

SLOUGH BOROUGH COUNCIL

REPORT TO: Overview & Scrutiny **DATE:** 7th June 2011

CONTACT OFFICER: Julie Evans, Strategic Director of Resources (01753 875300)
(For all enquiries)

PART I **FOR COMMENT AND CONSIDERATION**

PERFORMANCE AND FINANCIAL REPORTING FOR 2010/11

1. Purpose of Report

This report highlights the Council's overall performance from delivery of service to financial management covering the period up to and including March 2011 against the following key areas:

- i. Exception performance monitoring against the SBC Council Wide Balanced Scorecard and the LAA Scorecard to 31st March 2011 (Appendices A, B, C, D).
- ii. Revenue and capital monitoring position to 31st March 2011 (Period 12) as at 31st May 2011 (Appendix E).

2. Recommendation(s) / Proposed Action

The Committee is requested to note the following recommendations which will be considered by Cabinet at its meeting on 13th June, 2011 :

- a) That the following aspects of the report be noted:
 - i. Performance and Project management
 - ii. Financial performance – revenue and capital
 - Note the current projected outturn position on the General Fund of an underspend of £2.338m before Treasury Management income and transfers to reserves.
 - Note that the Housing Revenue Account (HRA) at the 31st March were reporting an outturn of an underspend of £523K.

3. Key Priorities – Taking Pride in Slough and Making a Difference to Communities

The budget is the financial plan of the authority and as such underpins the delivery of the Council's key priorities through the financial year.

Budget monitoring throughout the financial year reflects on whether those priorities are being met and, if not, the reasons why, so Members can make informed decisions to ensure the Council remains within its available resources.

4. Community Strategy Priorities

This report indirectly supports the community strategy priorities. The maintenance of excellent governance within the council to ensure it is efficient, effective and economic in everything it does is achieved through the improvement of corporate governance and democracy and by ensuring good people and management practices are in place.

5. Other Implications

(a) Financial

These are contained within the body of the report.

(b) Risk Management

Supporting Information

6. Performance Monitoring Update

6.1. The attached **SBC Corporate Scorecard** (Appendix A) provides an update on exceptions during the period up to and including 31st March 2011, drawing attention to:

6.1.1. Areas of exception;

6.1.2. Areas of improved performance; and

6.1.3. An assessment of where improvement actions are needed for performance to achieve end of year targets.

6.2. The report comprises of exceptions from both:

6.2.1. The **Organisational Balanced Scorecard** (Appendix D) – which relates to performance indicators selected by the members of Corporate Management Team to determine the organisational health of the Council, and

6.2.2. The **LAA Scorecard** (Appendix C) - which relates to indicators in the LAA.

6.2.3. Finalised and validated end of year outturn values are not yet determined for all performance indicators. End of year reporting is subject to additional layers of rigorous quality assurance checks and performance indicator values are determined as part of a suite of statistical data reported on government prescribed statutory returns. Statutory return submission dates run from end of May onwards.

6.2.4. For a full list of indicators please visit the following link:

<http://sbcinsite.ad.slough.gov.uk/3709.aspx>

7. Gold Project Update

The summary below provides members with an update on the Council's Gold Projects as at 30th April 2011. Individual project progress reports have been made by Project leads, with

endorsement from the appropriate Assistant Director and / or Director, and are provided from page 3 onwards.

Monthly Period Summary

- This report covers nine Gold Projects in total of which highlight reports have been received for all as at 30th April 2011. One (Culture, Learning & Library Service Transformation Programme) has now been completed, and a full project closure report is in development.
- Of the eight gold projects which remain active, five have been assessed to have an overall Green status (although four of these are at Amber level for 'Issues and Risks'); two projects have an overall Amber status; and NONE have an overall RED status. Note that 'Planning for the Future' has not been rated in this manner but is assessed as Green status on the active elements of Accommodation and Income and Debt Management strands.
- Following request from scrutiny the progress on Transactional Services project will be reported in further Gold Project Updates.

Project name	Overall status	Page
Culture, Learning & Library Service Transformation Programme	GREEN (Completed)	3
Adult Social Care Transformation Programme	AMBER	4
Britwell & Haymill Regeneration	GREEN	5
Chalvey Community Hub Regeneration	GREEN	5
Customer Focus	AMBER	6
Planning for the Future: (a) Accommodation Project (b) Income and Debt Management (c) Staff engagement and Communications (d) Outplacement Support	GREEN GREEN None allocated None allocated	8
Neighbourhood Working	GREEN	9
School Places in Slough	GREEN	10
2011 Census	GREEN	11

Culture, Learning & Library Service Transformation Programme
(including Library Services Transformation, Cultural Offer and Olympic, Sports & Leisure Offer)
ALL WARDS

**PROJECT
MANAGER**

Jackie Menniss, (C&W)

Timeline	Budget	Issues & Risks	OVERALL STATUS	Date Updated
GREEN	GREEN	GREEN	GREEN	17/05/11

Key Points:

- This project has now been **completed**, and a full closure report is in preparation. This closure report will be submitted to CMT in the near future.



Adult Social Care Transformation Programme
ALL WARDS

PROJECT MANAGER

Tracy Cartmell, (C&W)

Timeline	Budget	Issues & Risks	OVERALL STATUS	Date Updated
AMBER	GREEN	AMBER	AMBER	06/05/11

Key Points:

All areas are 'amber' except for the budget which is 'green' for the current period and progress areas include:

- Personal Budgets offered to all service users from 1st April. N.B. Fully implemented across all service areas except Mental Health.
 - The Mental Health pilot period ended on the 31/03/2011. A full pilot evaluation is currently being undertaken and will be presented to the May Personalisation Programme board.
 - The Financial Contributions policy approved by Health Scrutiny in March. Implementation plan to be finalised at Implementing Personal Budgets Project Board in May.
 - Provisional end of year turn out figures indicate 31% of service users and carers on Self Directed Support. This figure is to be finalised as annual returns are completed. The target is 30%.
 - Robust implementation plan agreed at IAS project board Governance for IAS implementation governed by IAS project board. Exception and progress reporting to Implementing Personal Budgets project board until implementation completed by October 2011. Implementation of new operating model achieved as described in staff consultation document.
 - Implementation of new operating model achieved as described in staff consultation document.
 - The mechanism for providing universal information and advice, based on the use of a comprehensive electronic service directory has been approved and software has been purchased. Project board and team in place to over see implementation. Action plan in place to deliver key activities for safeguarding and personalisation.
 - High level safeguarding and personalisation action plan developed to deliver key activities.
 - Slough presented at national Inlaws conference in March. Draft Inlaws plan being reviewed by Developing the Market project Board.
 - Workforce development plan updated in response to feedback from the January – March Operating Model workshops.
 - Specification to tender a ULO for Slough being developed as part of recommissioning plan.
 - The Developing Market project board has new terms of reference and a programme of work reviewed.
 - The Housing and accommodation project board - mapping of current activity reported to April project board.
-

**Britwell & Haymill Regeneration
OF PARTICULAR INTEREST TO
BRITWELL & HAYMILL**

**PROJECT
MANAGER**

John Rice
(RESOURCES &
ENVIRONMENT)

Timeline	Budget	Issues & Risks	OVERALL STATUS	Date Updated
GREEN	GREEN	GREEN	GREEN	16/05/11

Key Points:

A full update report is planned for Cabinet on 31st May 2011

- Report went to Cabinet on the 11th April 2011. Recommended:

The Cabinet is requested to note the progress reported at Appendix B.

The Cabinet agreed:

- Sites 3-5 on the Plan at Appendix A, be subject to individual redevelopment for the supply of Slough Borough Council social housing.
 - Subject to 2 (a) above, at the earliest opportunity, to relocate the tenants from Wentworth Flats and to give them prior consideration for the new housing, subject to the normal rules about property size relating to tenants needs;
 - Subject to 2 (a) above, to work with the commercial tenants in the properties immediately beneath the Wentworth Flats and in the properties facing the Flats to further discuss their future needs and aspirations;
 - The existing capital provision of £1.679 million previously reported, be increased to £2,679 million by combining all Britwell regeneration activity funding into a single Britwell Regeneration Scheme. These funds, plus the £6 million HRA contribution for the social housing are to fund the cost of the Britwell Community hub, make provision for the preliminaries required and development of the three satellite housing sites and associated costs.
 - A further update report will be made to the next Cabinet meeting.
-

PROJECT
Chalvey Community Hub
Regeneration

WARDS IMPACTED – OF
PARTICULAR INTEREST TO
CHALVEY

PROJECT
MANAGER

Culture and Skills -
 Andrew Stevens
 Property Services – Mike
 Coles (Phase 1
 development)

Timeline	Budget	Issues & Risks	OVERALL STATUS	Date Updated
GREEN	GREEN	AMBER	GREEN	05/05/11

- Project is on time and within budget. Risks have been reduced as far as possible and are being monitored so overall project status remains as Green.
- There are some outstanding issues which are being addressed:
 - The main IT issues have now been resolved;
 - Signage to the centre from the main road is being reviewed by Highways; and
 - Joint arrangements with the school to access some areas out of school hours are being sought.
- The decision on name for the hub has been delayed until May as the Partnership meeting due to be held on 12 April was cancelled.
- Proposals for management of the reception area, including oversight and security for the unstaffed self service library and café area are being developed by the end of May and will be reviewed by the project board. These will provide cover from community groups and partners and SBC staff.
- A community event being held on 25th May, with a particular focus on young people’s services and the requirements for phase 3.
- Replacement boundary fence with adjoining residents in The Green has been completed satisfactorily with no known complaints and is a vast improvement.
- Scottish and Southern have agreed to the replacement of the dilapidated fencing panels of the adjoining sub-station site with identical fencing panels to the replaced boundary fence. This will be undertaken once the electricity supply is up graded to ensure no subsequent damage.
- The stripping out and removal of surplus trees/vegetation has been undertaken.
- The electrical and mechanical first fix is now completed.
- The air conditioning and plumbing are being installed.
- Externally the palisade fencing has been completed and the new car park accessed off The Green is under construction.
- The Council has made the owner of the adjoining garages an offer for 16 garages which has been rejected.

RECOMMENDATIONS: None



Customer Focus
(formerly Duty Desks)
ALL WARDS

**PROJECT
MANAGER**

**Judith Davids / Vijay
McGuire**

Timeline	Budget	Issues & Risks	OVERALL STATUS	Date Updated
AMBER	GREEN	AMBER	AMBER	13/05/11

Key Points

Project Management Update:

- Project team meetings continue to be held fortnightly to ensure effective communication and delivery of specified outputs.
- Risk and Issues logs are monitored and updated at each meeting.
- Work Packages are out for review with all project team leads to ensure that they are relevant and up to date.
- Monthly reports submitted to CMT to provide an overview of the Customer Services Programme.

Priority Directorate Updates:

ASC

- ASC First Point of Contact is now operational within Customer Service Centre and now ready to take on overflow of calls at peak times.
- Weekly Hub reviews are now in place to ensure consistent two way dialogue takes place between CS management and Adult Social care team.

ECS

- ECS 16+ team are confirmed to move week commencing the 20th May.
- At this stage this is an accommodation move only with Hub arrangements still to be discussed.
- Seating plans, office furniture and system access have been finalised with the service area, IT and facilities.
- Review for separate, more restricted, advisor user access into the ICS. System has been completed successfully and formally agreed with CMT.
- A review of the wider Children's frontline services will be necessary in order to ensure incorporation of any further identified service areas into the scope for Phase 2 of the programme.

HOUSING

- Expressions of interest currently out to appoint 3 advisors to the housing service. Deadline for all expressions of interest is the 18th May.

C-Tax

- Expressions of Interest currently out to appoint **initially** 6 advisors to the Council Tax Service. Deadline for return is the 20th May.
- Interviews are scheduled for mid June.
- "Go live" for the Service Hub scheduled for 18th July.

Housing Benefits

- Expressions of Interest for CS Advisors to be appointed to Housing Benefits Service Hub closed on 13th May.

- Interviews are scheduled for 19th / 20th
- A trainer from the service has been located at Landmark Place to observe and listen to calls in order to devise an appropriately targeted training schedule.
- “Go live” for the Service Hub is scheduled for the 4th July.

Key Risks to the Project :

- The project currently shows an **AMBER** status due to the following:
- Timelines to the project have slipped as a result of re-organisation both at directorate and project management level. CMT have agreed that the project should be re-baselined and that the phasing of further services into the My Council operation needs to be scoped as part of Phase 2 of the programme.
- Moving away from the model of a generalist front-end for all services there may be a risk of weakening the handling of cross-service enquiries. Meetings have been held with service managers of the existing core service areas, such as Council Tax and Benefits, in order to set these up as specialist hubs to prevent any degradation of service to the customer.
- Lack of a clear communication strategy has resulted in rumour and misinformation which is evidenced by unnecessary angst and resistance. The communications team have developed a comprehensive communications plan which will reduce uncertainty for both staff and managers concerned.
- The ASC hub has experienced some issues with telephony. There is an outstanding and urgent need to review the ICT systems in use by the My Council operation to ensure resilience, fitness for purpose and value for money.

Key Tasks in the next period:-

1. Re-baselining of the Customer Services Programme.
 2. Agree and finalise the arrangements for Housing Customer Services Hub.
 3. Agree and finalise the 16+ service hub arrangements in ECS.
 4. Develop a strategy for the numbering and routing of these calls.
 5. Review current occupancy at Landmark Place and rationalise based on need to ensure support to hubs/front-line services.
 6. Commission a review of the ICT systems in place at My Council.
-

Key Points

Accommodation Project – Roger Parkin

- All refurbishment works are now complete.
- Since Feb 2011, we have moved over 1100 people with their desks, IT, crates and equipment.
- We still have to move 190 people and aim to hand the Town Hall Annexe ready for demolition on 31st May 2011.
- The project overall is rated **GREEN**.

Income and Debt Management (incorporating RIO) – Julie Evans

- We are now in the implementation phase of the improvements to income and debtors procedures.
- Dedicated specialist resource has been allocated to the project to align processes within departments to ensure a consistent and effective approach.
- The project overall is rated **GREEN**.

Staff engagement and communications

- No significant activity required or undertaken during this period. Therefore no RAG status is applicable.

Outplacement support

- Twelve staff have now requested 1:1 support from the IAG team via outplacement support, however, some staff have chosen to contact the IAG Team directly.
 - Sixteen staff attended a retirement seminar on 28th February with 21 signed up to the external e-learning module.
 - Thirteen staff have now applied for the £500 additional support fund, one more application form is currently being processed.
-

PROJECT
Neighbourhood Working

**WARDS IMPACTED
OF PARTICULAR INTEREST TO
CHALVEY, MANOR PARK AND
COLNBROOK & POYLE**

**PROJECT
MANAGER**

Keren Bailey

Timeline	Budget	Issues & Risks	OVERALL STATUS	Date Updated
GREEN	GREEN	AMBER	GREEN	06/05/11

Key Points:

- The project is on track and all major deadlines being met.
- There are still some outstanding issues and risks relating to the sustainability of the boards, the need to clearly define neighbourhood working to meet the council's vision and member engagement.
- Although there is no specific funding allocated to the project currently, some neighbourhood boards are raising their own funds and there are no immediate unmet needs.
- In Chalvey, the Partnership is continuing to organise a fete in the summer and a party for the opening of the community hub. They are exploring how they may be able to set up a local market on unused, privately owned, land in front of the shops.
- In Manor Park, the Community Forum is concentrating on getting more people involved as hospitalisation of 2 of their committee members has demonstrated that they need more members. They continue to organise the Big Saturday fun day and have secured a £800 contribution from Mars.
- In Colnbrook, 23 people are standing for 12 seats on the Parish Council. This is the first time that any seat has been contested for some time demonstrating that people want to get involved in decisions about their area.
- In Britwell, the board will meet next week to consider proposals from developers for the regeneration.
- A strategic review of Community Services has been started which will develop a strategic plan for community services and clarify the relationship between the council and community based providers of services.

RECOMMENDATIONS:

- This project needs to now consider how community services are focused on a neighbourhood basis. Consideration needs to be given to closing the neighbourhood working project until the review is complete. Support for neighbourhood boards will continue as arrangements are in place for it to happen without temporary project arrangements.
A review of learning and outcomes from the neighbourhood working project should be agreed and fed into the Community Services review. The final proposal from the community services review should be considered alongside the outputs from this project and our approach to neighbourhood working should then be agreed.
-

School Places in Slough
ALL WARDS

**PROJECT
MANAGER**

Robin Crofts (ECS)

Timeline	Budget	Issues & Risks	OVERALL STATUS	Date Updated
GREEN	GREEN	AMBER	GREEN	05/05/11

Key Points:

Primary

- A notice was published in the European Journal (OJEU) seeking developers interested in undertaking the refurbishment and conversion of the Town Hall.
- Willow Primary School has admitted a second 'bulge' class from April 2011 to address an existing pressure for reception places.
- Projects to add additional modular accommodation at Castleview, Lynch Hill, Ryvers and Godolphin Infant for September 2011 are all progressing as planned.
- Construction projects at Western House (£3m), Parlaunt Park (£4m) and Wexham Court (£4m) are all progressing as planned.

Secondary Places

- All Slough pupils have been offered a school place.
- Officers met with Bucks CC and RBWM to discuss secondary school places issues.

Special Places

- Haybrook College is exploring the option of expanding into a new wing of the Haymill building to increase capacity from September 2011.

The current identified risks are:

- Funding at risk of claw back if not spent by Aug 11 - implement the Action Plan and avoid delays with procurement; bring forward future capital schemes as required.
 - Primary demand rises further than anticipated for Sep 11 - Godolphin Infant expansion agreed and Penn Wood able to expand at short notice if required.
 - Unexpected increase in the number of new arrivals requiring school places - closely monitor demand across year groups and take action as required.
 - Langley Free School opening delayed due to construction issues.
 - Shortfall of special school places for 2011-12 - To explore expansion into Haymill building or pupils will be placed out of borough.
-

2011 Census

PROJECT MANAGER

Andrew Millard (CE)
Naveed Mohammed

ALL WARDS

Timeline	Budget	Issues & Risks	OVERALL STATUS	Date Updated
GREEN	GREEN	AMBER	GREEN	13/05/11

Key Positive Points:

- Completion of first outreach phase on 5th April. High profile on-the-ground and wider media awareness campaign over the period March 5th – April 5th reaching all wards and all communities and considered by most to have been very successful.
- Second stage of outreach targeting areas of low response now complete. This phase involved both targeted work in key LSOAs and more general outreach work in collaboration with RBFRS.
- ONS have led the follow up stage through the use of 68 collectors that have targeted key enumeration districts (door knocking). Slough has supplemented this with leaflet drops in said areas and more general work including attendance at SADSAD event in Manor Park, use of outreach vehicle in Chalvey, targeting of Roma community and collaborative work with RBFRS targeting library users.
- ONS also made available big Census Bus which visited Slough on 18th April – regarded by ONS as very successful.
- Data on lower performing areas made available by ONS from April 11th – April 30th. Key wards that have been of concern include Chalvey, Central and Baylis and Stoke. Outlying parts of Colnbrook and Pyle, Wexham and Farnham have also been challenging. However targeted work did contribute to marked improvement in all wards concerned.
- Initial indications from ONS are positive. Whilst detailed figures are not yet available (anticipated in Autumn at the earliest), preliminary figures suggest that Slough has reduced the 11% shortfall from the national average in 2001 whilst each of the wards has performed better than their relative performance in 2001.
- ONS fieldwork now complete. Collectors have now been withdrawn with the 5 coordinators due to finish by 27th. Enforcement officers targeting households with a non response are now in place. Census Area manager due to complete tenure by close of May.
- The support number and website for the census will cease operation on 15th May.
- No official cut off date for ONS accepting Census forms. However depending on when Slough's data is processed, there will be a point at which additional forms received will not be factored into the initial final results (data will be picked up in subsequent mid-year estimates).

Ongoing issues:

- Final stage of Census delivery consists of submission of Quality Assurance report. This is being coordinated by the Performance Manager with initial submission pencilled for early June. Again, guidance from ONS is that there is no official submission date and any additional data Slough feels is important can be submitted later.
-

8. Financial Reporting

8.1. The Council's net revenue budget for 2010/11 is £103.4m.

8.2. The Housing Services agreed net operating budget for 2010/11 is a surplus of £213k.

9. Projected Outturn Position as at 31st May 2011

9.1. The position is summarised in Table 1 below and detailed in Appendix E.

Table 1 – 2010-11 out turn as at 31st May 2011

Directorate	Gross Budget pre-Govt reduction	Govt Reduction	Gross Budget post-Govt reduction	Current Net Budget	Actual Out turn	Variance Over/(Under) Spend	Change	Previously Reported
	£'M	£'M	£'M	A	B	C = B - A	£'M	£'M
Community and Wellbeing	51.504	(0.605)	50.899	36.561	36.397	(0.164)	(0.007)	(0.157)
Education and Childrens Services	180.555	(0.891)	179.664	16.691	16.080	(0.611)	0.053	(0.664)
Green and Built Environment	39.370	(0.646)	38.724	23.824	23.487	(0.337)	(0.044)	(0.293)
Central Directorates	87.857	(0.633)	87.224	23.133	21.904	(1.229)	(0.208)	(1.021)
Corporate	0.279	(0.140)	0.139	(0.421)	(0.418)	0.003	0.003	0.000
Total Cost of Services	359.565	(2.915)	356.650	99.788	97.450	(2.338)	(0.203)	(2.135)
% of revenue budget over/(under) spent by Services						-2.34%	-0.20%	-0.50%
Treasury Management	3.334	0.000	3.334	4.236	3.610	(0.626)	(0.287)	(0.339)
Contingencies & earmarked reserves	2.274	0.000	2.274	14.732	16.701	1.969	1.969	0.000
Area Based grant *	(12.663)	1.609	(11.054)	(11.100)	(11.100)	0.000	0.000	0.000
Sub Total				107.656	106.661	(0.995)	1.479	(2.474)
Transfer to GF Balances					0.995	0.995	0.995	0.000
Total General Fund	352.510	(1.306)	351.204	107.656	107.656	(0.000)	2.474	(2.474)
% of revenue budget over/(under) spent in total						0.00%	2.30%	-2.30%
Capital Reductions		(0.407)						
Add back ABG income adj		(1.609)						
Total Govt Reductions		(3.322)						
Housing Services				-0.213	-0.523	-0.31	-0.37	0.06

* Included in Directorate base budgets

10. Summary of variances (detailed information available in Appendix E)

10.1. Community and Wellbeing

The directorate's net controllable budget for 2010-11 was £36.537m. At the end of March 2011, the directorate reported an underspend of £164K. This is predominantly comprised of additional income from community halls and central efficiencies. Further information is available in Appendix E.

10.2. Education and Children's Services

Education and Children's services have reported an underspend of £664K. This is made up of an underspend in the Youth service due to a change in the way the service is provided. Lower demand and activity within the inclusion budget. Underspends have also been realised in Strategic Support and Excellence in Clusters budgets. Further information is available in Appendix E.

10.3. Green and Built Environment

Green and Built Environment are reporting an underspend of £337k. The majority of this underspend is due to increased income received as part of the major contract for waste disposal, grounds maintenance, highways maintenance and street cleansing. The remainder of the underspend is mainly attributable to increased income from the crematorium.

10.4. The Central Directorates

The central directorates comprise of the Chief Executive's area, Improvement and Development and Resources. Overall these directorates have reported an underspend position of £1,229k. Significant underspends are made up of £60K in Chief Executive's area where efficiencies have been made on the purchase of supplies and services. Resources have generated significant underspends in Internal Audit and Borough Solicitor Services but the majority of underspend is on property services. Further details can be seen in Appendix E.

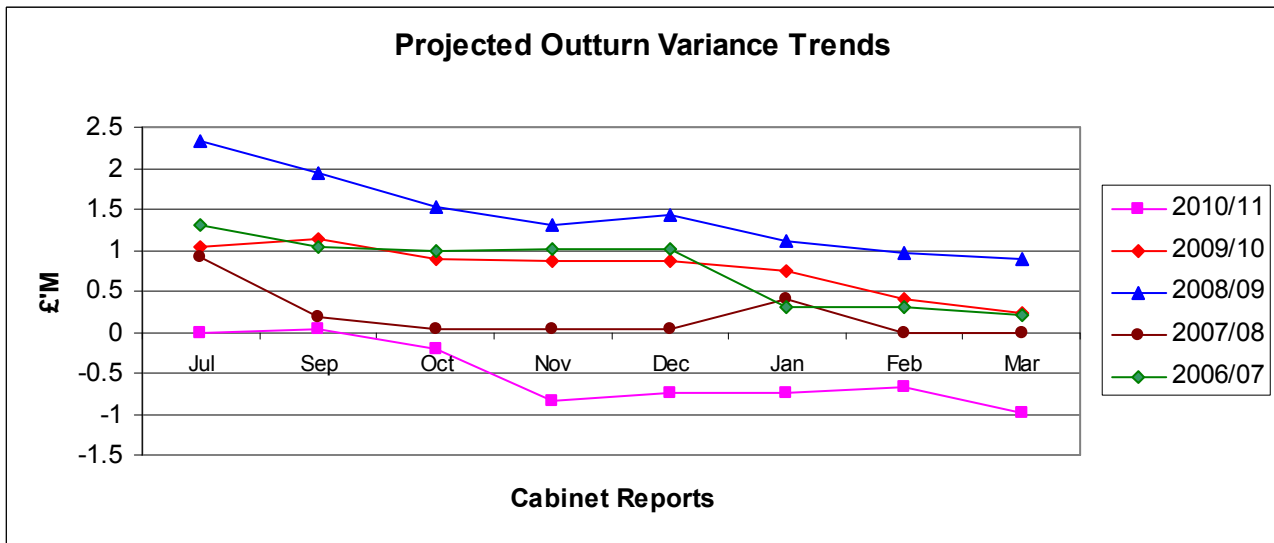
10.5. Treasury Management

Treasury management has reported a small surplus of £116K. This incorporates all adjustments required for the debt refinancing carried out in 2010/11. We have also increased the provision relating to impairment of our investment in Heritable Bank, as a result of the Icelandic Banking crisis.

10.6. The Housing Revenue Account is showing an underspend of £523K. An in-year surplus of £213k on the Housing Revenue Account (HRA) was approved by Cabinet for 2010/11. The latest projection indicates an outturn surplus of £523K which is a favourable movement of £311K since the previous month. Further details are provided in Appendix E.

10.7. Figure 1 below shows the monthly projected outturn positions over the last 5 years.

Figure 1



11. Capital

- 11.1. The overall council capital programme is £127.9m for the period 2010/11 to 2016/17. The capital budget spend for 2010/11 is £55.2m.
- 11.2. In 2009-10 total capital spend for 2009/10 was £30m. Total capital spend for 2010-11 is £42,414K. This is an underspend of £12,785K against budget.. In 2011/12, the Council has implementing a new Capital Strategy Group responsible for the monitoring and approval of all Capital Projects at Slough Borough Council. All future budget capital spend will be profiled and monitored on a monthly basis. This will be reported as part of the budget monitoring process.
- 11.3. The overall HRA capital programme is £44.2m for the period 2010/11 to 2016/17. The programmed spend for the HRA capital programme is £7.8m for 2010/11. Actual spend was £6.4m reflecting an underspend of £1.4m. In 2011/12 HRA Capital expenditure will also be reported through the Capital Strategy Group.

12. Conclusion

- 12.1. The position as at the end of March 2011 leaves an overall headline underspend position of £2.338m against the General Fund revenue account. Against the Housing revenue Account the position as at the end of February 2011 leaves an overall headline underspend position of £311k.
- 12.2. The General Fund capital programme delivered £42.414K of spend against a total programmed spend of £55.5m in the current year against £127.9m for the period 2010/11 to 2016/17. The Housing Capital Programme delivered spend of £6.4m against a total programmed spend of £7.9m in the current year against £44.2m for the period for 2010/11 to 2016/17.